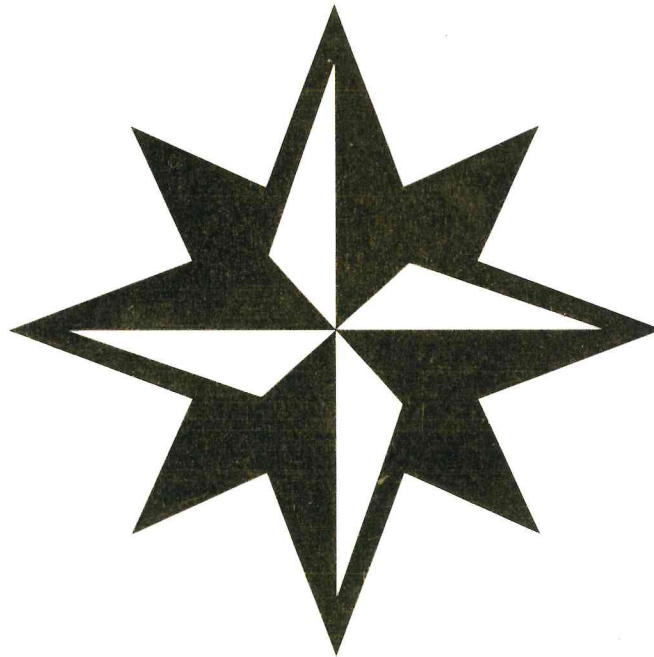




International Safety Award Distinction — 2024 —



This is to certify that

Borusan Otomotiv Group

has achieved an International Safety Award for demonstrating a strong
commitment to good health and safety management during 2023.

Peter McGettrick
Chair of The Board of Trustees
11 March 2024

Mike Robinson
Chief Executive
11 March 2024



International
Safety Awards
2024